

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE

4th September 2009, 10:00 -12.00 hours ,

Burn Hall Hotel, Nr Easingwold

Lunch will be available

A G E N D A

Apologies and Welcome

1. Minutes of the Last Meeting

2. Matters Arising (pages 2-7)

3. Private Sector Engagement(pages 8-12)

This report follows through from the discussion at the previous Executive and gives feedback on work developed between the Chamber of Commerce and the Partnership Unit on developing actions around Private Sector Engagement and in particular to move forward using regional improvement and efficiency programme money(RIEP).

4. Integrated Regional Strategies and Economic Assessments (pgs13-17)

This report provides an update on the work of the Unit and others in taking forward the preparation for the Integrated Regional Strategy and the preparation of an Economic Assessment for the sub region.

5. Business Link – Yorkshire & Local Development Plans (verbal report)

This will be a report of John Fox of Business Link Yorkshire on the progress on Local Development Plans which are drawn together within each Local Authority area to set out how Business Link Yorkshire will prioritise its activities relevant to local circumstances.

6. Low Carbon Economy - Yorkshire Forward Regional Projects (pages18-20)

Jim Farmery of Yorkshire Forward will be attending the Executive to give a presentation on Yorkshire Forward's approach to low carbon economy issues. This is part of a series of discussions on Yorkshire Forward Regional Projects.

7. North Yorkshire Geographic Programme

A) Delivery Plan – (pages 21-30)

B) Delivery Teams – (pages 31-33)

C) RMT Budget and Rural Enterprise (Y F REPORT) (pages 34-36)

D) Activities in Scarborough, Selby and Harrogate(pages 37-38)

This is a series of reports around the North Yorkshire Geographic Programme and also responding to discussions at the last meeting of the Executive

8. Update on Partnerships(pages 39-41)

This gives an update on three key Partnership areas, namely, Business Support, Work & Skills and Culture.

9. Economy & Skills Board(page 42)

A date has now been fixed for the first meeting of the Economy & Skills Board on the 19th October 2009. This report sets out a draft Agenda.

10. Any Other Business

Jonathan French

York & North Yorkshire Partnership Unit

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE MINUTES OF MEETING of 12th June 2009

PRESENT

John Marsden (NYCC-Chair)
Colin Mellors (University of York)
Paul Shevlin (Craven DC)
Peter Simpson (Hambleton/Richmondshire)
Wallace Sampson (Harrogate BC)
Jim Dillon (Scarborough BC)
Julie Hutton (Yorkshire Forward)
Janet Waggott (Ryedale DC)
Bill McCarthy (City of York Council)
Helen Black (NYFVO)
Liz Burdett (Learning & Skills Council)
Allan Stewart (Selby College)
John Fox (Business Link – Yorkshire)
Andy Wilson (North York Moors National Park)
Ian Williams (Leeds York & North Yorkshire Chamber of Commerce)

IN ATTENDANCE

Jonathan French (YNYPU)
Andrew Leeming (YNYPU)
Richard Flinton (North Yorkshire County Council)
Roger Ranson (City of York Council)

APOLOGIES

Steve Guest (Jobcentre Plus)
Gary Verity (Welcome to Yorkshire)
Paul Grossan (GOYH)

1. MINUTES OF THE LAST MEETING

1.1 These were agreed with minor amendments and a suggestion that a change of wording for para. 3.4 which Helen Black will supply after the meeting.

2. MATTERS ARISING

2.1 There were no matters arising.

3. Feedback from the last Development Board

3.1 Jonathan French reported on the discussions at the last meeting of the Development Board and this was noted.

4. Integrated Regional Strategy and Economic Assessments

4.1 Jonathan French introduced the report, reporting on the current position in respect of preparing the Integrated Regional Strategy (IRS) and Economic Assessments (EA). He went through the timetable. The final evidence base needed to be completed by April 2010. An initial call for evidence had been received from LGYH and Yorkshire Forward which will be discussed at the Regional Leader's Board in July. The Partnership Unit was organising a response on this. In respect of preparing the EA the report set out areas where additional thinking might be required and where research might concentrate over the next few months.

4.2 The report also set out a proposal that Economic Assessment in York & North Yorkshire should follow the spatial patterns as identified in the regional spatial strategy. Finally the report set out a revised proposal for using regional

innovation and efficiency programme funding (RIEP) of which £200,000 has been made available to the sub region to support this work.

4.3 Wallace Sampson and Paul Shevlin sought clarification on the relationship with the Leeds City Region in preparing an Economic Assessment and also the need for reference to be made to the importance of Finance and Business Services and the conference and exhibition business in Harrogate. Jonathan French said that there was close working with the Leeds City Region including the co-location of Research Analysts within the Unit for both areas and that the Economic Assessment would take account of major issues but this report was concentrating on those areas where evidence and policy was not so clear.

4.4 Bill McCarthy agreed with the scoping of the Economic Assessment but it was important however to maintain a flow upwards of information. For him, the bottom line was to identify the area's comparative advantage and to analyse where our real effort should go forward in future.

4.5 Peter Simpson felt that it was important that the sub region had the same understanding of Housing and Transport as on the economy and the assessment need to be widely endorsed. He felt that the sub regional Leaders needed to address how they might consider the broader issues as well as the economic. It was important to have a dialogue at Yorkshire Forward on economic issues and through them to the Regional Leader's body. The sub region needed its own IRS.

4.6 Richard Flinton felt other sub regions were ahead of us, particular on transport and housing issues. He felt that the comparative advantages lay within Culture and the quality of life. Bill McCarthy felt that there was big potential in the green and sustainable industries as well. Ian Williams noted the concerns about commercial development by the private sector and the continuing problems caused by empty property rates. John Marsden said this had featured a discussion he had had with the Bank of England agent. Bill McCarthy said they had lobbied on this issue as well.

4.7 Colin Mellors reinforced the point that much growth recently had been in the public sector. This would be limited in the future and there would be implications for jobs. Liz Burdett emphasised the importance of the land-based environment and sustainability agenda and there was an LSC skills strategy / study on this. It was also important to try and achieve private sector engagement across the board. Andy Wilson felt that it was important to identify what was distinct about the sub region. There were questions on some of the aspects about the issues around food and farming and the future role of agriculture

4.8 The Executive agreed to:-

i) the initial scoping of the Economic Assessment as set out in the report.

ii) the proposed allocation of RIEP resources

5. Sub Regional Partnership Arrangements

5.1 Jonathan French introduced the report. He set out ideas for an Economy and Skills Board to replace the Development Board, working in the context of emerging proposals for a Sub Regional leaders board.

5.2 Janet Waggott commented that the members were still considering these overall issues and she felt that the proposed membership was "heavy". There was a discussion on the role of housing and transport and Peter Simpson felt that it was important that they had their own partnership, although they were an important part of the economy. He also went on to comment that an independent Chair is important for the overall credibility of the Economy and Skills Board, but he was concerned about the attractiveness of the current proposals for the private sector. It was important that the private sector was involved in a way in a way that was attractive to them.

5.3 Ian Williams felt that it was a fair comment as it was difficult to get businesses to engage around these issues and it might be better to use some sort of task and finish mechanism. John Marsden thought it might be appropriate to concentrate on just having the formal private sector membership organisations on this particular board.

5.4 Andy Wilson said that he was concerned about the need for such a large number of sub regional boards and there was also issues for the National Park in its involvement. The structure needed to recognise that, particularly in respect of the planning issues. Wallace Sampson said that it was important to ensure we have strategic connection to housing and transport. Jim Dillon emphasised the need to get the strategy in place and to focus on what we do well. Liz Burdett felt that there should be a more virtual network approach to engagement with the private sector.

5.5 Paul Shevlin supported the concept of an independent Chair. John Marsden commented that it would need to be a person who understood how this Board would operate. Helen Black said that the voluntary community sector would wish to continue to be involved and wanted to do some work around selecting people with particular knowledge. Bill McCarthy emphasised the need for a bottom-up approach to local connectivity.

5.9 In conclusion, it was agreed that the paper would be amended so that proposals for private sector champions shouldn't be included and then presented to the new York & North Yorkshire Leaders' Board for consideration

6(A) The North Yorkshire Geographic Programme Delivery Plan

6.1 Andrew Leeming introduced the report which responded to the decisions of the last meeting of the Executive where it was agreed that we would need to have some form of delivery plan to look at the elements where the Partnership Executive might have a decision making role. The report set out a proposed draft delivery plan and raised some issues for discussion particularly around Renaissance Market Towns (RMT), the Rural Enterprise Capitals Programme and the low carbon economy and environmental projects. It was felt that the report's discussion on ERDF could perhaps be dealt with later on in the agenda.

6.2 Peter Simpson said that he was concerned about the lack of potential Yorkshire Forward investment in infrastructure which will be fundamentally detriment to the programme. He said that the private sector was not good at site assembly and there was a need for a strong public sector involvement. In respect of the rural enterprise capitals, he put forward a plea that parts of the A1 corridor should be included, particularly to acknowledge the importance of MOD investment and the need to diversify within the economy.

6.3 Wallace Sampson said he supported the general approach of the report For the rural enterprise scheme, it was important to ensure delivery and whilst he supported innovative approaches he felt that the private sector was unlikely to focus on areas of particular economic need. Janet Waggott felt there was a need for a clear timetable for delivery.

6.4 Julie Hutton said that Yorkshire Forward wanted to retain the integrity of the RMT programme and deal with property through the Rural Enterprise Capitals project. There will be some soft market testing of the Rural Enterprise Capitals project and after then they would review their approach. She posed the question as to whether partners wanted to spend money on infrastructure projects at the expense of RMT activity. There would be a meeting at the end of June to talk about this in more detail.

6.5 Wallace Sampson asked whether Yorkshire Forward would review the procurement process and Julie Hutton said they weren't wedded to any particular action at this point.

6.6 The Executive agreed to:

(i) That this report is received as a summary of the draft North Yorkshire Geographic Programme Delivery Plan and a current position statement on its progress.

(ii) That although the soft market testing will assist with testing the viability of the Rural Enterprise Capitals Programme, concern is expressed to Yorkshire Forward regarding its viability and that this does not affect the delivery of workspace/enterprise projects within the selected market towns.

(iii) That the concern regarding the potential inability of RMT projects to attract ERDF is highlighted to Yorkshire Forward.

(iv) That a request is made to Yorkshire Forward for inclusion within the RMT programme of major infrastructure and strategic site investment projects. At this stage that at least any feasibility and/or development preparation work is included.

(v) That a request is made to Yorkshire Forward for clarification on what the role and involvement of the Partnership Executive will be regarding the low Carbon economy programme.

And noted that this would be discussed at a meeting on the 30th June 2009 involving partners and Yorkshire Forward

6. (B) North Yorkshire Renaissance Market Towns Programme

6.7 Andrew Leeming introduced a report which raised three specific issues for the Partnership Executive; namely what role the Executive might have in decision making, concerns about the budget allocation from Yorkshire Forward for this year and also to give some initial consideration to how the delivery teams might be funded and established for the next financial year.

6.8 Peter Simpson said that in respect of delivery teams it was important they should be managed locally and he wanted to avoid a joint team approach. This approach has been successful in the past. Ian Williams felt that it was important to cap the amount of money made available for delivery teams.

6.9 Wallace Sampson raised concerns regarding the role of the Partnership Executive in considering the delivery plans of individual towns. John Marsden felt that the main role was to make sure that the delivery plans lined up with the total funding available to the County and it was not the role of the Executive to re-write the plan or proposals.

6.10 Julie Hutton said that there are discussions going on at the moment and Yorkshire Forward are reviewing the budget allocation for this year and that this can be discussed further again at the meeting on the 30th January.

6.11 It was agreed that

(i) That a Delivery Plan is prepared for each of the six selected market towns, Northallerton, Knaresborough, Skipton, Malton, Whitby and Richmond/Catterick and presented for consideration at the September Partnership Executive meeting.

(ii) concern is expressed over the budget profiling for the RMT programme and whether a lower figure can be agreed for the first year with no effect to the overall £8 million five year budget.

(iii) Yorkshire Forward is requested to process all RMT projects through their existing procedures until the Town Delivery Plans have been endorsed by this Executive.

(iv) A detailed options paper to be considered at the September meeting of the Executive on future funding for the Delivery Teams.

7. Yorkshire Forward Regional Projects

7.1 Jonathan French introduced the report which considered the elements of the York & North Yorkshire Geographic Programmes which were the financial forecasts for Yorkshire Forward activity in the sub region which will be delivered through regional projects. Yorkshire Forward is offering engagement and discussion around the projects and this should involve the Partnership Executive.

7.2 Peter Simpson supported the proposals as it was important to understand the impact of Yorkshire Forward's activity throughout the sub region. There was a need for a lot more information on the list of projects that had been circulated with the report. Julie Hutton said they will be providing more information and this will be developed over time. Liz Burdett said that this issue had been discussed at the Skills Partnership but that time had been restricted.

7.3 Peter Simpson felt that some things were undoubtedly better addressed at regional level for instance, improving the capacity of the electricity grid. Julie Hutton said that they would be looking at how each regional project would impact locally and will be providing more detail through these strategic discussions. John Marsden said that it was important that the Executive could in some way performance manage these projects and Bill McCarthy said that he would like to see the financial analysis. Julie Hutton said that the apportionment was generally through a simple population ratio.

7.4 Colin Mellors agreed with the approach for the thematic discussions and acknowledged that some projects clearly have to be regional and to be driven by the regional agenda. He felt that low carbon futures which might add up to £50 million and is something particularly this sub region should be chasing.

7.5 Andy Wilson felt that it was important that as this sub region benefits significantly at the tourism and major events activity, there was a need to understand the breakdown of expenditure within these regional projects.

7.10 The Executive agreed to the proposed arrangements in the report for having discussion around individual or groups of regional projects.

8. European Regional Development (ERDF)

8.1 Jonathan French introduced a report which followed on from the meeting in February 2009 which identified that there were no sub regional ERDF projects in the pipeline. The report set out the early success of the sub region in bringing forward ERDF projects, particularly the large University / Science City York project. The report goes on to review the potential within local programmes to make use of ERDF activity. If Yorkshire Forward's Bio refinery project is not located in the sub region, then it would look as if the sub region would not be achieving its benchmark level of ERDF expenditure.

8.2 Colin Mellors said that whilst the region might be initially achieving its financial targets, there is an element of front loading and a real urgency in terms of engaging the region as a whole in finding sufficient match and activity to draw down ERDF activity. Janet Waggott felt that it was important to be creative to make projects fit the criteria and she was concerned about the danger of chasing the money. Julie Hutton said that one of the issues was that much of Yorkshire Forward's recent activity addressing the downturn economy was not an ERDF regional activity.

8.3 Peter Simpson noted that the availability of match funding was holding back the sub region. We needed to find what would be the next substantial project and collectively support them and engage Leaders of the Councils on this. Roger

Ranson wondered whether the proposals in the Leeds City Region forerunner for additional innovation activity might provide a new source of match.

8.4 The Executive agreed that Jonathan French should look at what might be further possible to draw together a project and working with Colin Mellors in particularly supporting work in Higher Education. This should be brought back for further discussion.

9. Working with the Private Sector

9.1 Ian Williams commented on the paper which had been presented to the Executive and thought it was important that processes to develop meaningful engagement with the private sector were taken forward. One of the key issues is what actually what partners want from the private sector. Chambers engage with their members and can provide a conduit between the public and private sectors. They have business forums in Harrogate, Scarborough and Selby as well as York which meet on a regular basis.

9.2 Wallace Sampson welcomed the paper and he felt that it was important that it lead to genuine representation. Jim Dillon said that Scarborough had a successful engagement with the sector through its ambassador network. This involved techniques such as dinners and other activities whereby the private sector felt more comfortable rather than a more formal committee structure.

9.3 Bill McCarthy echoed Jim Dillon's point. York was now achieving the attendance of 100 businesses at the business forum which sets its own agenda on which matters to them which gives more focus to working with the business sector.

9.4 Peter Simpson said that the real challenge for working out how the sub region needed to inter-relate with businesses. It was important to keep this on the radar but also to work out what sub regional partners wanted and to adopt some form of task and finish approach. It should build up from local mechanisms and avoid a standing forum.

9.5 Colin Mellors observed that the way the private sector does business is not the way the public sector does business. There is therefore the need for the right type of group and therefore an easier form of engagement. Jim Dillon said that it was important to get it right at the local level. Liz Burdett emphasised the importance of it being relevant. There were some specific things FE Colleges have found to create an effective process.

9.6 It was agreed that Jonathan French and Ian Williams would work together on the next steps.

10. Update Report

10.1 This was noted.

11. Agenda for the next Development Board Meeting

11.1 John Marsden proposed that consideration should be given as to whether this meeting would go ahead in the light of the proposals for a new Economy & Skills Board and that he would take soundings on this.

Jonathan French

York & North Yorkshire Partnership Unit

01904 477974

26th June 2009

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 3

4 SEPTEMBER 2009

PRIVATE SECTOR ENGAGEMENT

Purpose of the report

1. The last meeting of the Executive considered a paper on 'Working with the Private Sector' and agreed that Jonathan French and Ian Williams would work together on the next steps. This report sets out what has been discussed and a next steps proposal in the form of an action plan to use RIEP resources.

Private Sector Engagement

2. Further to the decision at the last partnership executive meeting, Jonathan French and Ian Williams of the chamber met to discuss we might develop Private Sector Engagement. The merged Chamber places much more emphasis on policy and wants to be an active player in the economic development of the sub region. It does not want to be an arms length body.
3. It was agreed that there is a need to adopt a task and finish group approach with the private sector and to be realistic as to the objectives. The Chamber is happy to engage with that purpose and would suggest potential involvement of larger business names that would both support findings of any activity and then engage other members of the private sector. This work would need to build on existing activity at a local and trade association level providing greater focus and weight to advocacy.
4. The chamber would emphasise that it is very important for the public sector to be clear on its objectives. It needs to frame the issues and questions carefully and set out how private sector input should be managed and presented.

Areas of immediate interest

5. The areas where the Chamber suggests engagement could concentrate upon are skills and infrastructure.

Skills

6. In respect of skills these include issues of the future employed workforce including the employability of school leavers and the role of vocational education. It would look at employer-led input into 14-19 agenda and FE Colleges and likewise for the Universities around both employability of students and building linkages with SME's.
7. Some other issues might be looking at the effect of an older population on recruitment and the general reduction of the numbers of working age. How this would impact on migration and commuting then becomes an issue. Sectors of initial interest might be the food industry, tourism and culture, the care sector and digital and media.

Infrastructure

8. The Chamber considers that the private sector wants the public sector to deliver and provide a supporting infrastructure that allows business to sustain and develop a successful economy. There are a number of ways this can be done but the main ones are around transport, the planning process, and central/local government support for business.
9. Transport is a key driver of economic success and business looks for an efficient and effective transport system which enables journeys to be taken

and services to be delivered without reasonable delay and congestion. This applies to intra-city travel, inter-city travel, national travel, and international travel. In addition there are a number transport priorities that the Chamber have including :

- Dualling of the A64 along its full length between York and Scarborough,
- Dualling of the ring-road to the north of York,
- Upgrades to the East Coast main rail line
- An increase in public transport services in more rural areas,
- An upgrade to motorway status for the whole of the A1

10. In terms of the planning process, this is obviously a complicated issue that in many ways is subject to considerable central government influence and in addition the private sector recognises that there has to be a framework within which development takes place. However it's often the local interpretation of central policy that causes confusion and frustration. This is of particular concern when there's no local development framework to guide policy at the local level.

Engagement outside of Chamber membership

11. The Chamber is willing to engage with members and non-members to facilitate discussions. A number of Chambers of Trade which specialise in Retail and Town Centre activity are affiliated to the Chamber.
12. The relationships are good for working with the North East Chamber at CEO level and as the Leeds and North East are both core City Chambers. Likewise the relationship with the Institute of Directors is strong.
13. In respect of the Federation of small businesses which tend to concentrate on smaller retail businesses employing less than 5, there tends to be a separation between those types of businesses and the Chamber. The Chamber has many members employing less than 5 but less so in the retail sector. This needs to be borne in mind when engaging on the needs of smaller businesses.
14. There is a good relationship with the Scarborough Business Association and there is a Board member of the Chamber from Scarborough. In respect of Harrogate they have 100 individual members but also work closely with the Chamber of Trade. The West Yorkshire Area Tourism Partnership will soon be based in the Chamber's Offices in Leeds and they are looking to develop relationships with tourism partnerships in York and North Yorkshire.
15. They have forums as in the York Chamber Business Council, which is a representative body that has an opportunity for members to meet and discuss issues. They are looking to replicate this in Scarborough and Harrogate. Generally, the agendas of these forums is 40% about generic local issues including FE, transport, skills and infrastructure, 40% about regional issues and 20% National issues.

RIEP

16. The chamber and the partnership Unit have also agreed a programme of engagement at sub regional level and to do this using the resources of the RIEP. (The principle of this has been agreed locally and with LGYH). The attached paper set out how this might be addressed.

The Executive is asked to note the report and the proposals to use RIEP resources to develop this work.

Jonathan French
York & North Yorkshire Partnership Unit

RIEP ECONOMY STRAND 2009-2010

YORK AND NORTH YORKSHIRE PROGRAMME

Private Sector Engagement

Proposal and implementation

Objectives

- A. The objectives are to assist the sub regional Work and Skills partnership develop private sector links and develop those linkages for inputting to all IRS issues.
- B. The RIEP resource is for short term actions which will be time-limited but will establish mechanisms to work for the long run. It is about helping to manage a process, understanding connections, identifying issues and building capacity. It also about ensuring that private sector views are expressed effectively and heard by the public sector.
- C. In terms of effectiveness and improvement it is about taking forward current work on private sector engagement with the strategic issues that concern the sub region and may be part of the consideration of the Integrated Regional Strategy, replacing ad hoc activity with a more structured approach.

Context

- D. Private sector engagement with economic development and wider planning processes has always been an important objective but has often been quite difficult to achieve. There are some examples of good practice, particularly in Renaissance Town Teams, York-England.com (inward investment and key account management), business associations formed around industrial estates and work on the future of the York economy.
- E. Private sector engagement also tends to be more effectively achieved in urban locations where the private sector might be a more cohesive group and where the numbers of the public sector participants is less than applies in more rural/two tier areas.
- F. However, there are very real benefits from achieving a much greater and a more efficient dialogue with the private sector. These include:
 - Improved service delivery** – ensuring coherent and relevant public funded services aimed at the private sector.
 - Active representation** – ensuring that the views of the private sector are represented fully in public policy development.
 - Efficient consultation** – facilitating private sector input into community and governance issues.
 - Clearer research** – providing an agreed and widely accepted evidence base of business needs, whether for investment, skills, transport or other issues.
- G. The merger of the York and North Yorkshire and the Leeds Chambers of Commerce has provided a vehicle with a much stronger capacity to facilitate engagement with the private sector, although there will be a need to address parts of North Yorkshire where membership of that Chamber is more limited. It does however provide a vehicle for engagement with the private sector beyond its membership.
- H. The establishment of a new Sub Regional Economy and Skills board includes representation of the private sector from the York and North Yorkshire Leeds

Chambers of Commerce, the North East chamber and a representative from the land business sector.

Issues

- I. Some of the issues that might be considered as part of the process of broadening the engagement of the private sector might include
- Labour markets and skill requirements including the aging of the workforce and changing balance between the employed and retired population
 - Linkages with education including schools , FE and HE around the future workforce
 - Understanding business linkages across boundaries and supply chains.
 - Relating planning for Employment sites and property investment to business needs
 - Housing and transport investment

Outcomes

- J. It is intended that this activity should:
- Support the Work and Skills partnership successfully engage with the private sector.
 - Provide a systematic approach to private sector engagement which is sustainable for long term purposes and across a range of issues. This will more likely be in a form of a method of operation rather than a structure
 - Provide a process that links private sector representatives on the York and North Yorkshire Economy and Skills board with private sector interests to inform their contributions to Board discussions.

Timetable

- K. It is proposed that this will be undertaken from October 2009 to September 2010 period. However they may be a need to concentrate activity and to spend more money in 2009/10. Therefore planning for a conclusion by June 2010 period would be appropriate.

Budget and process

- L. The process to be adopted would be to utilise private sector task and finish groups to respond to the issues above. It is expected that progress will proceed iteratively building on initial work around skills and specifically to work with the sub regional Work and Skills Partnership to assist it build a sustainable approach to private sector engagement and the understanding of the demand for skills.
- M. In respect of skills these include employability of school leavers, the role of vocational education and employer-led input into FE Colleges and likewise for the Universities around both employability of students and building linkages with SME's. Some current issues might be looking at the effect of an older population on recruitment and the general reduction of the numbers of working age. How this would impact on migration and commuting then becomes an issue. Another issue is finding the people to support the care sector.
- N. It has been proposed that £25,000 is made available from sub regional RIEP funds and that this work will be contracted with York and North Yorkshire Leeds Chambers of Commerce. The expectation is that they will sustain this work after the RIEP programme ends. RIEP money will build the capacity, method of operation and get support for the process making future work more efficient and mainstream to the chambers role.
- O. The Chamber will use REIP resources to provide a person to gather information, test it and provide the support for Ian Williams, Executive

Director, whose principal responsibility is business engagement and representation. RIEP resources would not be used for chamber mainstream activity or for support of Ian William's costs.

- P. It is proposed that the performance management of this work would be overseen by Jonathon French at the partnership Unit.
- Q. The next steps are to set out this in more detail in a work programme backed up by an agreement for the Chamber to start work.

JF
26/8/09

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 4

4 SEPTEMBER 2009

INTEGRATED REGIONAL STRATEGY AND ECONOMIC ASSESSMENTS

Purpose of the report

1. This report provides an update on the work of the Unit and others in taking forward the preparation of an Economic Assessment for the sub region and development work for the preparation of the Integrated Regional Strategy, including the utilisation of RIEP funds.
2. Based on the discussions at the last meeting and the advice from IDEA, a scoping document has been prepared for the assessment work. This has been seen by local authorities and other partners.

Economic assessment

3. The Partnership has two tasks
 - Providing by March 2010 an economic assessment of the Sub region which forms part of the evidence for the drafting of the Integrated Regional strategy (IRS)
 - Fulfilling the statutory requirements for an economic assessment for North Yorkshire and to support the preparation of the assessment for the city of York which will be prepared by the end of 2010
4. Draft statutory guidance has been issued by the Government on preparing assessments in August supported by IDEA advice. Our work to date is in step with this national perspective. The guidance states that the assessment needs to:-
 - Provide a sound understanding of the economic conditions in the area and how they affect residents and businesses.
 - Identify the comparative strengths and weaknesses of the local economy and the nature and form of local economic challenges and opportunities.
 - Identify the local economic geography, including the economic linkages between the area being assessed and the wider economy.
 - Identify the local constraints to economic growth and employment and the risks to delivering sustainable economic growth.
5. There is a need to be consistent with regional and other authorities' approaches and base work on economic areas not administrative boundaries.

The Spatial dimension

6. The last meeting of the Executive agreed that the sub region would take forward the assessment based on the functional spatial areas as set out in the Regional spatial Strategy viz:-
 - Leeds City region
 - York sub area (also part of Leeds City region)
 - Remoter Rural area (two – the Moors and the Dales)
 - Vales and Tees links
 - The Coast
7. The Leeds City region will also be producing an assessment and this will cover parts of this sub region. It is intended that joint authorship of the Leeds City region assessment is explored building on the joint working already in place through the joint Yorkshire Futures Research team based at the Partnership Unit. It is intended that duplication of effort and analysis is avoided and that

the same conclusions are reached applicable for any final assessment document.

8. It will also be important to build linkages with the Humber ports city region (especially the East Riding), the Tees Valley City Regions and Lancashire. Work has started on part of this requirement.

Sub regional Assessment Process

9. It is planned that we will seek to achieve.
 - By middle of September - the scoping process will be finished and agreed.
 - By end of October- to have an initial evidence collation
 - By end of January - to have completed consultation and enhancements of evidence. Consultation may include a conference and workshop event.
 - By end of February - to have a final sub regional economic assessment
10. This timetable has been designed to fit in with the regional timetable and seeks to ensure that this sub region is in advance of regional requirements so that it can respond in a timely manner to the regional process.

The 'statutory' assessments

11. It is expected that the statutory Assessments will be prepared and approved during 2010 with one for North Yorkshire and the other for York. The North Yorkshire Assessment will be prepared by the partnership and the York one by the City Council.
12. Clearly they will be based on the sub regional assessment work but would be expected to provide a more in depth analysis of the impact on localities whether wards and/or towns. In particular the process will facilitate connecting with the Comprehensive Area Assessments and Local Information Systems, ensuring that economic understanding and objectives relate closely to broader community concerns and vice versa.
13. In North Yorkshire there will be early work in 2009 on understanding the economies of smaller areas (to be known as local labour market areas). These will be around the towns and correlate with other localities assessments in each authority. The initial definition of these localities has been prepared in consultation with the District Councils. This work is being addressed early as it will assist in testing the definition of the spatial areas and also ensure that there is an element of 'building from the local'.
14. Whilst the North Yorkshire statutory assessment will follow the spatial context as set out above, it will provide a continuous process for the involvement of District Councils. Ultimately it will provide the material for each District to review its role in the economy even if this is not a statutory requirement.
15. The assessment will be prepared as joint endeavour by local and regional partners following an iterative process of sharing information and ideas and having a continuously process of analysis. There will be workshops and events which will also fulfil the need for engagement and involvement with stakeholders.

The assessment structure

16. It is proposed that the sub regional assessment is drawn up in two parts: -
- Short" economic assessment which will set out the York and North Yorkshire economic perspective to feed into the Integrated Regional Strategy and also to facilitative engagement and involvement.
 - "technical" economic assessment which will draw together all the data and analysis to provide the evidence for the conclusions in the "short" assessment
17. The "short" assessment will be in the form of an issues based analysis

Where Are We Now?

In understanding the current position on the economy and essentially setting out some conclusions from statistical analysis at how past, present and future trends identify issues and an understanding of Government perspectives.

It will conclude with a SWOT analysis, with particular emphasis around the strengths and opportunities.

Where Do We Want to Be?

The purpose of the economic assessment is to answer these questions.

How do we earn our living in twenty years time?

What do we need to do to get there?

How do we contribute to economic revival over the next five years?

What are the critical issues we need to address?

What does this mean for localities?

How Should We Move Forward?

This takes the outcome to the SWOT analysis and seeks greater understanding of the opportunities, the comparative advantages (i.e. USP's of the area) and how they might be taken forward as drivers of change.

It would also include opportunities to address disadvantage and lack of aspiration.

What Do We Do?

This sets out a set of actions and interventions (and possibly outcomes) which will guide and provide the basis for future Economic Strategy. In effect it will be a new Economic Strategy for the sub region.

18. The scoping paper sets out the information that will be collected for the technical assessment.

The next steps

19. The following are the next steps for preparation of the assessment
- Test functional spatial areas and more precisely define them using ward groupings level to facilitate data acquisition. The spatial definition of the localities in North Yorkshire has already been agreed and they will be the building blocks for functional spatial areas. The degree of connectivity with the core of the Leeds city region, Tees valley, East Riding and Lancashire will inform the definitions of functional spatial areas.
 - Start scoping issues around data acquisition and start work on areas where the sub region needs to develop its thinking on possible gaps in knowledge which might be of special concern locally.
 - Agree a programme of data acquisition with regional and city region partners in respect of all economic assessment work.

- Agree arrangements with Leeds City region for joint work on Leeds CR assessment
- Initiate planning for sub regional conference

Integrated regional strategy

20. The process of preparation of the evidence base for the IRS is expected to gather pace in the autumn.
21. The establishment or development of the four partnerships in the sub region around economy, housing, transport and planning in the sub region reflecting the regional structure will be the key to effective participation on the IRS.
22. Initially the unit will scope what the sub region will require to input to the IRS topics of Economy and Skills, Climate Change and Environmental Resources, Housing, Transport, Quality of Life and Equalities and Spatial planning and work with partners on that as appropriate.
23. Some initial steps are underway to seek to draw work from the various strands together. The unit will continue to interface with Yorkshire Forward and LGYH and disseminate information. The resources from the RIEP will assist this over the next year.

RIEP

24. The Executive at the last meeting agreed to a revised bid for the economy strand for RIEP funds from LGYH. The proposal is attach in an annexe. A formal approval letter was received in mid July from LGYH and since then the Unit has been working on drawing up a funding profile and beginning to agree detailed specifications of activity.
25. Proposals for working with the private and voluntary sectors and for the York sub area have been drafted and are in discussion with partners. The scoping study for the Economic assessment will be the basis for the specification of the policy and research work. Work on the specifications for the Strategy liaison role have not yet started as it is expected that this will not commence implementation until December.
26. It is planned that the research activity will be completed by March 2009 and the other work by September 2010. However it is intended that around 75% to 80% of the budget will be spent this financial year to meet LGYH requirements. It is intended to use agency, interim and freelance staff.
27. Leeds City Region is also progressing their proposals and this includes the project to support the Districts in the City region manage their role. The unit will be liaising with The City region secretariat on coordinating RIEP activity.

28. The Executive is asked to note the report.

Jonathan French

York & North Yorkshire Partnership Unit

**Annexe; York and North Yorkshire proposals for RIEP economy Strand
Approved by LGYH July 2009**

REVISED LIST OF ACTIVITIES	COSTS
Strategy Liaison <ul style="list-style-type: none"> • Assist coordination of input to IRS • Support sub regional representatives on regional boards • Liaison with Sub regional Housing forum and transport partnership around IRS issues • Provide support to the rural partnership to facilitate linkages to IRS issues. • Assist development of work on Climate Change and Environmental Resources and Quality of Life and Equalities 	£60000
Private sector engagement <ul style="list-style-type: none"> • Assist Skills and employment partnership develop private sector links and develop those linkages for inputting to all IRS issues. 	£25000
Joint working on York Sub area <ul style="list-style-type: none"> • Identify and scope key issues on joint working ion the York sub area • Support the building of partnership capacity to take forward joint working 	£25000
Policy and research <ul style="list-style-type: none"> • Assist in preparation of economic assessments for York and North Yorkshire and Leeds City Region (joint activity with LCR) • Facilitate the drawing together of CAA and IRS data and research 	£40000
Research Budget for commissioned work	£25000
Support for NYFVO - to facilitate Volcom participation in IRS work	£25000
TOTAL	£200000

YORK AND NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 6

4th September 2009

Low Carbon Economy – UPDATE

1. Purpose of the Report

1.1 This report updates the Partnership Executive on the Low Carbon Economy developments in Yorkshire and Humber with delivery emphasis in York and North Yorkshire. Jim Farmery, Assistant Director for Business at Yorkshire Forward will be attending the meeting to verbally update members further

2. Background

We define a lower-carbon economy as one where managed programmes of carbon-emissions reduction are embedded in organisational practices, across both the private and public sectors, in response to challenging targets.

- Due to high levels of industry and traditional power generation, Yorkshire & Humber is a high CO₂-producing region—and emissions continue to rise here
- Moving to a LCE is set out in government targets
- Ignoring climate change will ultimately undermine the economy
- Acting now to reduce emissions and adapt to new circumstances (such as increased flood risk) will cost far less than dealing with the future consequences of climate change
- Global markets for low-carbon technologies could be worth \$500bn by 2050—but our region's share of this market is amongst the lowest in the UK

Who is Yorkshire Forward trying to influence?

- Local authorities—because we need political will to change behaviour and deliver innovative projects at a local level
- Business & commerce—because we need businesses to commit to reducing carbon emissions
- Major greenhouse-gas emitters—to commit to significant emissions reductions
- Public agencies—in terms of sharing resources and ensuring that their plans and strategies contribute to the LCE
- Government departments—such as Defra, BERR and DCLG (Department of Communities and Local Government), to ensure that our views are reflected in planning decisions

2.1 The Yorkshire and Humber (Y&H) Region faces a number of challenges associated with delivering sustainable development and a low carbon economy based on sustainable and environmental technology. Government White Papers have set both the policy framework and specific targets for the next ten years. Most of the targets require action to be taken at regional level, and accordingly these targets have been incorporated into the Y&H Regional Economic Strategy (RES) and the Regional Spatial Strategy (RSS).

3. Yorkshire & Humber Sustainable Futures Company Ltd (SFCo)

3.1 In order to assist in delivering these regional targets, the Yorkshire & Humber Sustainable Futures Company Ltd (SFCo) was formed by Yorkshire Forward.

The vision of SFCo (soon to be re-named CO₂Sense) is to put Yorkshire & Humber at the centre of developing a global low carbon economy with the key aim of

delivering Yorkshire Forward's sustainable development priorities. SFCo aims to position the region at the centre of the developing global low carbon economy and deliver Yorkshire Forward's sustainable development priorities. Four programmes within SFCo concentrate on the LCE:

- **Resource Efficiency Yorkshire (REY)** is a new £9.8 million programme working to help regional businesses and markets gain competitive advantage through resource efficiency improvements. Over the next three years REY will support regional businesses to use water, energy, and waste more efficiently, to introduce greener approaches to design and sustainable procurement. REY's key aim is to support the regions businesses to profit from resource efficiency – to spread the word that carbon sense makes commercial sense. There are four principal work streams:
 1. Policy, Research and Evaluation – making sure we put most effort into what's most important
 2. Regional Resource Efficiency Partnership – integrating national, regional and local activity to benefit business
 3. Resource Efficiency Business Support – helping businesses take action to improve their resource efficiency (create demand)
 4. Support to Resource Efficiency Sector Businesses – helping companies in the resource efficiency sector to find new business and grow (build the supply)
- **Future Energy Yorkshire (FEY)** has been established to secure the economic opportunities arising from new and renewable energy technologies and projects across Yorkshire and Humber. FEY works with both public and private sector partners to fill knowledge gaps, bridge market failures and bring to fruition significant new energy projects, businesses and technologies, and also provide training and development opportunities.
- **Carbon Action Yorkshire (CAY)** encourages major organisations within the region (collectively responsible for half of the region's carbon emissions) to commit to action to meet the target of a 25% cut by 2016. At present, only 24% of medium to large organisations in the region have quantified emissions from their activities, and only 45% of these have taken steps to reduce emissions¹. CAY will assess carbon-related risks and opportunities; secure quantifiable carbon reduction commitments; calculate baseline carbon emissions and benchmark emissions reductions; develop new low carbon products, services, technologies; characterise markets for low carbon products and services; and test these with partner organisations.
- **Carbon Capture and Storage (CCS)**
CO2Sense has recently taken on the responsibility for a Carbon Capture and Storage (CCS) programme. CCS is a process where CO₂ is extracted from the emissions of, for example, a power station or a factory. This CO₂ is compressed, and transported to permanent storage in a depleted gas field or saline aquifer in the North Sea. The main project activities are:
 - Developing a world-leading example of a CCS cluster that could reduce the UK's greenhouse gas emissions by 10%, and give a significant boost the region's economy through the down turn.
 - Securing and developing a carbon capture and storage (CCS) facility and network. Although this will not be operational before 2014 at the earliest, the first enabling investment could be secured by the end of 2009/10.

- Working with partners in the region, such as Powerfuel Power Ltd, who are at an advanced state to implement CCS given the appropriate level of support.
- Working at national and international levels to raise the profile of the opportunity to develop CCS in the region and gain access to financial support through our commercial partners, European Commission, EIB and UK Government.

3.2 For a detailed list of the projects that are being delivered as part of the SFCo/CO₂Sense Programme in York & North Yorkshire please see attached Appendix SFCo North Yorkshire Projects and examples of case studies.

Yorkshire Forward
August 2009

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 7A

4 SEPTEMBER 2009

NORTH YORKSHIRE RENAISSANCE MARKET TOWNS PROGRAMME

Purpose of the report

1. This report follows up the agreed action from the June Partnership Executive meeting for Delivery Plans to be prepared by each District Council for each of the six priority market towns, Northallerton, Knaresborough, Skipton, Malton/Norton, Whitby and Richmond/Catterick.
2. It seeks the Partnership Executive view on these Plans at this stage in the Renaissance Market Town process. The Plans presented provide a basis for further development within the Towns, however they raise a number of critical issues where further work is required: -
 - There is still a lot of unknowns at this stage within the proposed projects, particularly in terms of funding and outputs;
 - That the indicative outputs identified at this stage are unlikely to reach the levels set by Yorkshire Forward, this is a cause for concern and something that will have to be carefully monitored;
 - That the focusing and prioritisation of the Plans should be welcomed as providing a much clearer direction for the level of investment required within the Towns and these should form the basis for delivery;
 - That a number of similar projects are proposed across the Towns. Shared working in achieving delivery should therefore be explored.

Overview and Background

3. The Executive considered a report at its previous meeting that set out the process for considering their role regarding the Renaissance Market Town proposals under the North Yorkshire Geographic Programme. To reiterate: -
 - The RMT Programme is valued at £8 million over five years to six towns across North Yorkshire, including a small proportion for transitional towns (those that were previously within the RMT or MTI Programme).
 - Yorkshire Forward have set out criteria together with some output targets for this investment providing a guide to what could be assisted within these Plans;
 - All proposals assisted through the RMT programme should contribute towards addressing SRIP objectives;
 - Delivery Plans for each of the six towns (Northallerton, Knaresborough, Skipton, Malton, Whitby and Richmond/Catterick) should be prepared for September 2009 for consideration at this Executive. These should contain a programme of priority projects within each town that both meet the Yorkshire Forward RMT criteria and address the priority themes within the SRIP.
 - Each project within these Plans should identify how it will contribute to the overall outputs, its resource requirements including any matched funding, and when it will be delivered.
 - The Plans should clearly identify projects in a priority order for each town so that these can be considered against the overall budget and how these will deliver against the Yorkshire Forward outputs.
 - The Partnership Executive in September will be asked to consider the Plans and agree the RMT programme in its entirety; this would be instead of considering applications for funding on a project by project basis.
 - The Plans should also be endorsed locally by the Town Team and encompass the District Councils own priorities.

4. These Plans will form the basis for further development and the Partnership Executive will receive regular performance monitoring statements on their progress as part of the overall monitoring of the North Yorkshire Geographic Programme.

Analysis of the Renaissance Market Town Delivery Plans

5. Set out in Annex one is a schedule of all the proposals included within each of the Delivery Plans, full versions of the Delivery Plans are available. This schedule sets out the projects in priority order for each town followed by the estimated level of Yorkshire Forward funding required and the estimated outputs to be achieved.
6. In total if all the proposals were supported under this programme the required level of funding from Yorkshire Forward would be in excess of £20 million, generating £48 million worth of projects. Although this suggests a high level of activity and ambition for the next five years, which should be welcomed, many of these proposals do not currently have matched funding and/or are somewhat off development. Therefore in reality this total may be nearer the £10 million mark. This means that there is not much room for slippage and effective delivery is crucial in resolving some of the critical development issues identified within the Plans. This should be considered within the proposals for the future role of the Delivery Teams.
7. In terms of projected outputs these are proportionately much lower than those set by Yorkshire Forward. The projects included within the Delivery Plans will produce an average cost per job of £100,000 against a target of £54,000. In addition many of the proposals have not as yet identified their projected outputs making it difficult to assess this fully. This is a cause for concern at this stage, highlighting it as an area that will need to be closely monitored as and when projects are further developed.
8. In trying to present to this Executive a strategic overview of the programme the following schedule has been produced that aims to set out the proposals in terms of the priorities set out within each of the RMT Delivery Plans against the Yorkshire Forward funding requested. This table also illustrates the low level of job creation outputs from these priority projects.

Priorities		
	Total YF requirement (cumulative total)	Job creation Output (Cumulative)
Delegated Fund	£1,071,000 (£1,071,000)	
Delivery Teams	£800,000 (£1,871,000)	
All Priority one projects from each town. This includes: <ul style="list-style-type: none"> ▪ Town centre property and improvement grant schemes for Knaresborough, Malton, and Richmond. ▪ Improvements to Skiptons visitor infrastructure. ▪ Town centre office/training facility in Northallerton. ▪ Feasibility study for Whitby Business Park¹ 	44 (44)	
All Priority two projects. This includes: <ul style="list-style-type: none"> ▪ Learning, community and creative 	£4,050,000 (£9,101,000)	42 (86)

centres at Knaresborough, Malton, Richmond and Whitby. <ul style="list-style-type: none"> ▪ Town park for Northallerton ▪ Adventure Centre for Skipton 		
All Priority three projects This includes: <ul style="list-style-type: none"> ▪ Improving the visitor facilities and offer at Knaresborough, Richmond (evening economy), and Whitby (property grant scheme). ▪ Town enhancements at Malton, and Northallerton (station area) 	£4,880,000 (£13,981,000)	25 (111)
Note ¹ No priorities were provided for Whitby so this has been done on the order they are on the list.		

9. The above table demonstrates that the indicative Yorkshire Forward allocation of £8m is reached by the first two priorities within each RMT Delivery Plan. However the indicative projected output targets' relating to job creation falls short of the Yorkshire Forward target of 146.

10. In addition across the first three priorities similar themed proposals have been identified. These include:
- Grant programmes to improve and enhance town centre properties at Whitby, Knaresborough, Richmond, and Malton/Norton;
 - Town centre infrastructure and enhancement schemes at Malton, Skipton, and Northallerton.
 - Visitor facilities and product improvements at Skipton, Knaresborough, Northallerton, and Richmond.
 - Creative business centres and community learning centres at Whitby, Northallerton, Richmond, Knaresborough and Malton.

When considering all the proposals within the Delivery Plans, the RMT programme for North Yorkshire could be categorised around 5 key themed areas which if prioritised in terms of outputs would be as follows:

- (i) Improving town centre properties;
- (ii) Developing creative hubs/centres;
- (iii) Improving training facilities.
- (iv) Improving the Towns visitor offer;
- (v) Enhancing and improving the town centre infrastructure;

11. In conclusion further development work is required on these Plans particularly in terms of funding, delivery risk and outputs. In the main this should be focused on the first three priority projects identified within each town delivery plan with an emphasis on the higher priority themes set out in paragraph 10 above.

Conclusions and Recommendations

- 12. That these Delivery Plans form the basis of further development work with a particular emphasis on the first three Priorities within each of the Towns Delivery Plans and the priority themes set out in paragraph 10 above.**
- 13. That an output strategy for North Yorkshire for the RMT Programme is prepared to address the potential under performance of RMT.**
- 14. That a funding strategy for the North Yorkshire RMT Programme is prepared to provide a more realistic projection of future Yorkshire Forward and matched funding requirements and issues.**
- 15. That this further development of the RMT Programme forms the basis for further monitoring and progress reports to future meetings of this Executive.**

Andrew Leeming
York and North Yorkshire Partnership Unit

ANNEX A Schedule of RMT Delivery Plan Proposals (4th September 2009)

Priority	proposal	Brief Description	YF (RMT) Funding Requirement	Projected Outputs							
				Jobs Created	People assisted to gain employment	Businesses Created	Businesses Assisted	£ regeneration funding invested public/private investment	Assisted in skills development	Tonnes of CO2 emissions savings	£ of private sector investment levered
County-wide											
	Transitional Towns Delegated Fund	A fund for the priority 2 RMT towns which will be able to apply for £90,000 in total over 4 years as 50% match funding to invest in RMT projects.	£1,071,000					£1,020,000	15		
	Priority Towns delegated Fund	A fund, whereby the priority 1 towns will be able to apply for up to £10,000 per year as 50% match funding for RMT projects.									
	Delivery Teams	A package of support to assist in the delivery of RMT primarily within the priority 1 towns.	£800,000					£800,000			
Total for County-wide schemes			£1,871,000								
Knaresborough											
1	Town Centre Renaissance	A town centre renaissance package including a property improvement scheme, business support incentive scheme, town centre improvements and enhancements, and improved signage and interpretation.	£500,000	tbc		tbc	tbc	£500,000			

2	Knarborough Community and Social Enterprise Centre	To create a new building providing a learning centre, including ICT suite, office accommodation for VCS organizations, artist/craft workshops, crèche, music room, café, meeting/training rooms and other community and social activities.	£1,000,000	tbc	tbc	tbc	tbc	£1,000,000	tbc	tbc	
3	Developing Knarborough's Visitor Economy	To improve the tourism product and physical environment within Knarborough, including a town lift which would provide an iconic linkage between the town and the riverside.	£500,000	tbc				£500,000			
4	Arts Development	To develop the arts and creative sector infrastructure within Knarborough	tbc	tbc		tbc	tbc	tbc			
Total for Knarborough			£1,700,000								

Malton/Norton											
1	Town Centre Property Scheme	To provide assistance to bring back into commercial use disused space in town centre properties and improve and restore shop frontages.	£300,000	16		3	8	£370,000			
2	Milton Rooms/Assembly Rooms redevelopment	To comprehensively redevelop and extend the Milton and Assembly Rooms to provide a central hub for creative and digital businesses, and cultural activities.	£1,500,000	25		3	12	£7,000,000			
3	Major Economic Infrastructure	To carry out major enhancements to the towns infrastructure, improving the physical environment of the town.	£1,030,000	tbc			tbc	£1,750,000			
Total for Malton and Norton			£ 2,830,000								

Northallerton										
1	A new heart for Northallerton	To develop town centre based office space and a training facility principally aimed at younger people but with the potential to offer training for the wider community. In undertaking this development vacant space in a Grade 2 listed building that is important to local people will be brought back into productive economic use.	£ 1,500,000	10						
2	Town Park for Northallerton	To develop a new town park for Northallerton, exploiting the towns historic landscape and incorporating new landscape design.	£500,000					£500,000		
3	Northallerton Station area improvements	To improve the area around Northallerton Station. Including better linkages to the town, interchange and potential new station for extending Wensleydale Railway into Northallerton.	£3,000,000	15		1		£3,000,000		
4	Northallerton Northern Development Area	To open up further potential development land oppoprtnunities at the northern end of Northallerton. Including the Low gates Level Crossing and Northern Triangle Development Opportunity.	£7,500,000	105		20		£7,500,000		
Total for Northallerton			£ 12,500,000							

Richmond and Catterick Garrison										
1	Richmond heritage Scheme Phase 3	To improve the supply of high quality office and commercial premises through bringing back into economic use under used buildings in Richmond.	£300,000	16			30	£451,000		
2	Richmond Arts Hub	To provide a focal point within Richmond town centre for creative businesses and practitioners.	£100,000	2		3	75	£115,000		
3	Developing the Evening Economy	To develop a programme that will seek to develop the evening economies of both Richmond and catterick Garrison.	£100,000	10		2	30	£150,000		
4	Catterick Garrison Investment in Growth	To capitalise on the economic opportunities arising through the ongoing planning and investment in Catterick Garrison. Detailed proposals to be worked up.	tbc	tbc	tbc	tbc	tbc	tbc	tbc	tbc
Total for Richmond and Catterick Garrison			£500,000							

Skipton										
1	Enhance Skipton's visitor economy	To deliver improvements to the visitor infrastructure of Skipton, ncluding new routes, signage, public realm and events and training for businesses.	£500,000	2				£1,000,000		£700,000
2	Craven Adventure Centre	To create a centre for outdoor adventure that forms a focal point for the outdoor industry.	£700,000	15				£2,300,000	120	
Total for Skipton			£1,200,000							

Whitby											
1	Whitby Business Park	Feasibility study and area action plan for Whitby Business park	£80,000								
1	Vocational Training Facilities	To create a new vocational training centre in Whitby providing a location for the expansion of vocational training for post-16.	£250,000								
1	Whitby Heritage Partnership Scheme	scheme to improve the appearance and increase the usage of commercial properties in Whitby town centre.	£450,000								
1	Coast to coast cycle route	Development of a new iconic and high profile tourist attraction building on the Countys Mountain Bike offer	£60,000								
1	Whitby Engine Shed	To refurbish the old Whitby Engine shed to provide a venue for training specific to heritage skills.	£150,000								
2	Whitby Esk valley Railway Line	To improve the rail service along the Exk Valley Line.	tbc								
2	Eco-accommodation	To create a network of eco-accommodation close to the Cleveland Way.	tbc								
2	Whitby West Clifff Improvements	To improve the West Cliff area of Whitby.	tbc								
2	Endeavor Wharf	To investigate the potential future uses for the Endeavor Wharf	tbc								
2	Development of a Whitby Parks and Paths Network	To create and improve the network of footpaths and cycle routes around Whitby.	tbc								
2	Improvements to Pannett Park Art Gallery and	Further improvements to the pannett park art gallery and museum building as part of the	tbc								

	Museum	Park improvements.									
Total for Whitby			£990,000								

OVERALL TOTALS		£21,591,000	216	0	32	155	£ 28,756,000	135	0	700000
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YF Targets	146	513	33	112	£ 10,000,000	672	280	280,000
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4 SEPTEMBER 2009

NORTH YORKSHIRE RENAISSANCE MARKET TOWN DELIVERY TEAMS

Purpose of the Report

16. To consider a proposal on the future of the Renaissance Market Town Delivery Teams across North Yorkshire.
17. The June Partnership Executive agreed that a further paper should be presented to the September meeting regarding options for the future of RMT Delivery Teams within North Yorkshire. The Executive generally stressed the need for locally managed teams against a joint County wide team, also that the budget for the Teams should be kept at as low a level as feasibly possible and should not exceed 10% of the total RMT pot. A small task and finish group consisting of economic development officers covering each of the six RMT priority towns has been brought together to set out a proposal for Delivery Teams beyond 2010. This paper is the product of this groups discussion.

Background

18. Delivery Teams were established back in 2005 with a mix of funding ranging from Local Authority, Yorkshire Forward to European Objective 2 funding. Since then they have been revisited and redefined, current Yorkshire Forward funding has been agreed up to March 2010 from the existing Sub Regional Investment Plan Renaissance Market Town (RMT) budget. Any further funding to support Delivery Teams, beyond 2010, will then come from the Geographic Programme RMT budget (£8 million). A decision is therefore required on their future and the appropriate budget allocation.
19. The Delivery Teams were established to provide a step change in the development and delivery of projects and their role included the following: -
 - Development of projects identified in the Market Town Business Plans;
 - Identifying and securing match funding from public and private sectors to support delivery;
 - Ensuring the delivery of projects identified in the Market Town Plans;
 - Assisting town teams in the delivery of community based initiatives;

What we currently have in terms of Delivery teams

20. There are currently Delivery Teams across North Yorkshire all operating under different arrangements and funding. Yorkshire Forward currently provides a contribution to Delivery Teams of approximately 10% of the RMT budget a total by the end of March 2010 of £872,297.
21. To put some context to this it is firstly worth outlining briefly the different arrangements currently operating across the County: -
22. **Hambleton District** has a Team of two people, one manager and one officer, they work at a local level within the existing Hambleton RMT and MTI towns. Funding of the Team is split 50% Yorkshire Forward and 50% Hambleton DC.

Ryedale District also has a Team of two people a Manager and Officer, again working on projects across all the Ryedale Market Towns. The Team was

originally part funded by and set up to deliver EU projects. It is now funded at 82.5% of the Manager costs and 35% of the Officer costs from Yorkshire Forward and the remainder from Ryedale District Council.

Richmondshire District currently have a shared Delivery manager with Craven District (see Craven District). In addition Richmondshire District has mainstreamed delivery officers into Economic Development with some Yorkshire Forward funding towards their work within Caterrick.

Craven District shares the Delivery Manager with Richmondshire. The current Manager is seconded from Yorkshire Forward to Craven District Council. They also have a Delivery Officer based within Craven District Council. Funding from Yorkshire Forward is currently 82.5% towards the Manager and 35% for the Officer. The original joint Delivery Team for Craven and Richmondshire was funded using EU Objective 2 funding with the aim to bring forward European funded projects.

Harrogate Borough has the equivalent of 1 and a half posts within its Delivery team. This consists of a full time Officer who is supported by an existing Manager post within the Council. Yorkshire Forward contribute 100% towards the Officer with HBC contributing the time of the manager.

Scarborough Borough has an urban renaissance Delivery Team for Scarborough town. They have not had a separate delivery team for Whitby but incorporate this into the work of the Scarborough Delivery Team.

23. The successes of the current delivery teams have been mixed. A number of major capital projects have been brought forward and delivered but many proposals that have been worked on through feasibility studies have, for all sorts of reasons, not materialised. Probably their greatest achievement is their local support to the market towns and the delivery of small scale but locally significant schemes. There is an acceptance, however, that although there is good practice to build on, the current arrangements do need to be revised.

Future role of RMT Delivery Teams

24. There are many lessons and experiences to learn from the current arrangements and through the task and finish group these helped to set out a few parameters and/or functions that are seen as being important in any future arrangements. In addition there are some clear criteria with respect to Yorkshire Forward funding. These are all listed as follows: -

- The support for delivery of RMT should wherever possible work at a local level and this should be built into any new arrangements for the Delivery Team;
- Priority for the Yorkshire Forward RMT funds should be focused on the delivery and support for projects within each of the six priority towns, with some assistance to the transitional towns;
- Funding should not be provided to back fill posts that have been subject to redundancy;
- Any support or posts will not be 100% funded by Yorkshire Forward, so other funding will need to be identified;
- Full time posts would not be funded in areas where the proposed RMT capital programme doesn't warrant full time support.
- That the Delivery teams do not necessarily have to involve the employment of staff and could incorporate commissioning or buying services/support as and when required;

- That we should avoid establishing a Team or support/delivery service that is not sustainable beyond the next round of funding and should look for innovative approaches to delivery;
- Joint and shared working either between areas or on common projects should be encouraged as a more effective and efficient means of providing the delivery support;
- That, whatever the arrangements are for Delivery Teams, there should be improved mechanisms established to share experiences and skills across the whole of North Yorkshire.

25. This has formed the basis for the proposal set out below which outlines the way in which the Delivery Teams should be developed in the future.

Delivery Team proposal and Cost

26. The delivery Team Task and Finish Group proposed that:-

- The overall Yorkshire Forward budget for the Teams across North Yorkshire should not exceed 10% of the RMT budget, providing a maximum budget of £800,000. This covers the period from April 2010 to March 2014;
- Each District initially sets out clearly how it will use a proportion of the overall budget in providing support towards the direct delivery of RMT within its area, and what other funds it may also contribute;
- This proposal should take account of the parameters set out paragraph 9 above;
- The proposals are brought together through the Partnership Unit so that these can be co-ordinated into a single county wide approach to Yorkshire Forward. This would help to identify any joint and shared working opportunities;
- Although the proposals would set out a single County wide approach there should be individual Yorkshire Forward to Local Authority contracts for the funding, this may differ for shared services where a lead partner is identified.

27. It is proposed that these local RMT delivery and support arrangements are developed during September/October and then brought together and submitted to Yorkshire Forward by December.

Recommendation

28. The Executive is asked to consider this report and endorse the proposal set out in Paragraph 11 as a way forward in development the future arrangements for the RMT Delivery Teams in North Yorkshire.

Andrew Leeming
York and North Yorkshire Partnership Unit

YORK AND NORTH YORKSHIRE PARTNERSHIP EXECUTIVE Item 7c

4TH SEPTEMBER 2009

RURAL CAPITALS PROGRAMME – UPDATE

1. Purpose of the Report

1.1 This report updates the Partnership Executive on progress on the development of the sub regional and regional strands of the Rural Capitals programme.

2. Background

2.1 Following research to provide an evidence base and consultation with Local Authority partners, Yorkshire Forward developed the Rural Capitals programme, a key element of the Rural Renaissance Policy Product Range (PPR). The aim of the Rural Renaissance PPR is 'to build a modern rural economy based on enterprise, competitiveness and the region's unique assets'.

2.2 There are 4 elements to the Rural Capitals programme

- Continued Delivery of Renaissance Market Towns RMT – sub regional
- Enterprising Rural Capitals (ERC) – regional
- Low Carbon Rural Capitals (LCRC) – Whitby
- Rural Capitals Development programme - regional

3. Progress to Date

3.1 **Continued Renaissance Market Towns.** Yorkshire Forward has built good working relationships with Local Authority and other Partners across the sub region to deliver high quality RMT projects over the last 6 years. Yorkshire Forward wishes to build on this and its Executive agreed that the York & North Yorkshire Partnership Executive should have a role in recommending projects to be supported through RMT. Local Authority and Yorkshire Forward staff are in the process of developing projects for consideration through the RMT delivery plan.

3.2 YF are currently appraising a project to create a delegated fund for both priority 1 & 2 towns. This will be managed on behalf of partners by North Yorkshire County Council

3.3 The criteria that projects will be required to meet have been circulated to all Local Authority partners. However, during the current recession the focus will be on projects that aid job creation and business start up.

3.4 **Low Carbon Rural Capitals.** The aim of this programme is to pilot new approaches or projects to develop lower carbon economies in rural capitals and disseminate learning across the region. In 2008, Yorkshire Forward commissioned a study to scope which rural capitals offered the greatest opportunities for piloting this approach. A long list of settlements was drawn up. Following discussions with Local Authority partners, this list was refined to a sort list of 4; Whitby, Hebden Bridge, Denby Dale and Dearne Valley. A further study was undertaken to assess project implementation plans for these settlements. A long list of 19 projects was assessed. Of these, 4 project fulfilled the LCRC criteria, 3 of these are in/around Whitby. These are:

- Whitby pier power
- Whitby kelp farming
- Conversion of steam trains to biomass

Yorkshire Forward, Future Energy Yorkshire and Scarborough Borough Council are working together to develop the feasibility stage of these projects.

3.5 **Enterprising Rural Capitals.** This programme builds on Yorkshire Forward's 7 year review findings that future Rural Renaissance activity is to be enterprise focussed.

3.6 The aim is to deliver high quality business space in selected rural capitals. Informing this approach was the anticipated cuts in capital budgets for the public sector. A business space study for the region's rural capitals was undertaken in 2008 to assess demand for business space, regeneration need, criteria of successful business space and identify a preferred model for delivery that would engage the private sector. A list of potential locations for business space was identified and following discussion with Local Authority partners, this was further refined.

3.7 The preferred model is to develop a network of business space across the region, with Yorkshire Forward contracting with a developer partner/s to provide gap funding for the capital build. Ideally, sites would be in Local Authority ownership or have the potential to be acquired by the Local Authority, with the developer having a long term lease and the Local Authority receiving the rental income. Potential locations in North Yorkshire for business space are: Whitby, Malton, Thirsk, Knaresborough, Skipton, Selby and Pickering.

3.8 The following work has been undertaken so far:

- Identification of potential sites and discussions with Local Authority partners on this
- State Aid position
- Soft Market testing of developers/operators

3.9 Comments or observations from the soft market testing so far include:

- 7 of the 9 companies interviewed expressed an interest in delivering the model put forward.
- Having a network of 5-10 centres was important to provide robustness of the model, a spread of risk and economies of scale
- Most companies identified most funds would be equity funding. This ranged from syndicate funding, own reserves or from backing funds. If debt funding was required, generally 40-50% was considered to be the maximum.
- The demand model would need to be updated due to changes as a result of the recession (this is currently being done).
- Developers considered 2.5-3 years timescale to deliver a network of 10 facilities

3.10 **Next steps** - Once the soft market testing of the approach has been concluded, Yorkshire Forward will progress the programme in the light of comments received.

4.0 **Rural Capitals Development programme**

4.1 This regional programme will develop skills, research, access to expertise, pilot programmes, events, communication, and promotion of materials for the Rural Capitals programme.

5.0 **RMT Funding**

5.1 Partners are aware that at the last Partnership Executive it was reported that Yorkshire Forward were looking for spend of £1.8m from RMT in North Yorkshire in 2009/10. Having reviewed the comments made by the Executive and in light of the ongoing review of Yorkshire Forwards spend this year we accept that spend of £1.8m would not have been achievable.

5.2 Yorkshire Forward is currently undergoing a detailed review of both its contracted and non-contracted spend and more details of the RMT allocation for 2009/10 and beyond should be known when this is completed. When details become available these will be communicated to the Executive and Local Authority partners

6.0 **Recommendation**

6.1 Members of the Partnership Executive are asked to note the content of this report. Further updates will be given at future Partnership Executive meetings.

**Yorkshire Forward
August 2009**

4 SEPTEMBER 2009

**NORTH YORKSHIRE GEOGRAPHIC PROGRAMME
ACTIVITIES IN SCARBOROUGH, SELBY AND HARROGATE**

Purpose of the Report

29. To report progress on the other aspects of the Geographic Programme relating to Scarborough Urban Renaissance, Selby Urban Renaissance and the Harrogate International Centre.

Background

30. The North Yorkshire Geographic Programme contains a number of proposals that form part of the programme but are separately managed and contracted with the relevant Local Authority. These include:

- Scarborough Renaissance – £11 million ; a continuation of the Renaissance programme but with some additional economic inclusion resources.
- Selby Renaissance – £1 million ; a continuation of the Selby Renaissance Programme which includes a rolling over activity from the past SRIP into a programme timetable.
- Harrogate Conference Centre – £6.5 million

31. This report provides a brief update on their current progress as part of the ongoing monitoring of the North Yorkshire Geographic Programme and the Sub Regional Investment Plan.

Scarborough Urban Renaissance

32. There are two elements of support for the University of Hull's expansion plans including support from the Skills element of the £11 million indicative single pot sum and a second project using ERDF to match the University resources committed to the project.

33. The renaissance programme in Scarborough continues from the previous programme and current progress includes: -

- The Spa complex work is ongoing and the CABE decision on Sea Change funding is due in September. Design work is also taking place on the Outer Harbour and a feasibility study will shortly be carried out on the Open Air theatre.
- A marketing and promotions plan to capitalize on Scarborough winning the enterprising Europe competition will get underway in September/October.
- Snap Architects are working on the Station Square project and an exhibition will be held at the railway station on 2nd September giving an opportunity to comment on proposals.
- A consultation is currently ongoing on the Dean Road site this will close on 28th September.

Selby renaissance

34. In terms of the **Phase 1 of the Selby Renaissance Programme** the following provides a brief overview of what has happened to date. A special

programme of events took place on 22 August to mark the opening of the revamped Selby Market Place area and the town's brand new Amphitheatre and Waterfront Gardens. These schemes have been developed as part of Phase 1 of the multi-million pounds Renaissance programme in the town.

35. Regrettably, the programme has taken the decision to halt proposals to redevelop the centre of Sherburn in Elmet following months of negotiations with local landowners. The £1.4 million scheme would have been used to revamp the village centre with a new public square and clock tower. In order for the scheme to go ahead the Council had been working alongside landowners in the village centre on dedication agreements to NYCC. Unfortunately the scheme cannot progress without total sign-up from all relevant landowners. One landowner, has decided not to give consent for the works. As funding for the project had to be spent before March 2010; the scheme had reached the stage at which further negotiations will delay the work beyond this date.
36. In addition to the Yorkshire Forward directly assisted schemes the Urban Renaissance programme has delivered 65% of the Strategic Development Framework (SDF) plus 45% of the Water SDF ambitions; 50% of all Economy SDF ambitions and nearly 100% of the energy projects.
37. **Selby Urban Renaissance 2** will focus on the Station Quarter in Selby Town (as identified in the SDF), the majority of the landowners have already been involved in preliminary discussions and Selby DC are hosting a key stakeholder meeting bringing together all the landowners on 25th August followed by a presentation to Selby Town Team on 17th September. In addition officers will continue to look at options and what can be salvaged from our work to support Sherburn Town Team.

Harrogate International Centre

38. The vision for future investment in Harrogate International Centre focuses on the redevelopment of the current HIC exhibition halls, but also addresses other current site issues, such as visitor and vehicular access.
39. Work over the last 12 months has centred around developing the business case for Phase 1 of the scheme (totalling £13 million). The project now has Executive approval from Yorkshire Forward, to the tune of £6.5 million, with a final Board decision scheduled to be made on 10th September 2009. Harrogate Borough Council have identified this as their priority project and are committed to funding the remaining £6.5 million of the scheme.
40. Phase 1 will provide 2 new levels of exhibition space totalling approximately 3,500 M2 gross floor area plus associated car parking and links to existing exhibition spaces. The new space will be enhanced by a new feature entrance and piazza on Kings Road, together with public realm works to include tree planting, street furniture, paving and lighting.

Recommendation

41. That this report is noted.

Andrew Leeming
York and North Yorkshire Partnership Unit

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 8

4 SEPTEMBER 2009

UPDATE ON PARTNERSHIPS

Purpose of the report

1. This report provides an update on the work of the three main sub regional partnerships reporting to the Executive.
2. **York and North Yorkshire Cultural Partnership Update.**
3. Since the last meeting of this Executive the York and North Yorkshire Cultural Partnership has primarily been involved in developing its revised strategy. This has involved wide discussions and workshops with a range of partners and stakeholders. An initial draft was presented to the Cultural Partnership Executive meeting with a final draft to be considered at its meeting on 3rd September 2009.
4. Although this will be reported more fully to the next meeting of this Executive and is subject to further discussions by the Cultural Partnership, the Strategy is beginning to set out the following ambitions and priorities under the overall cultural strategy 'banner' of 'Discover the Adventure and Experience the Culture'.
5. The Cultural ambitions for the future are:-
 - To have a strong, sustainable and culturally vibrant York and North Yorkshire exploiting its special qualities and distinctiveness, and maximising its economic and cultural value;
 - To transform the image and perception of York and North Yorkshire through building on its outdoor offer and to ensure that outdoor adventure is a key driver in increasing sporting activity, growing the visitor economy and creating a vibrant image of the sub region;
 - To have a vibrant and strong cultural business sector contributing to the growth of the York and North Yorkshire economy;
 - To ensure that all sections of the community of York and North Yorkshire have access to high quality cultural and sporting activities, helping to raise participation levels, volunteering and healthy lifestyles; and
 - To use the London 2012 Olympic and Paralympic games to inspire the communities of York and North Yorkshire.
6. This has been translated into the following four priorities:-
 - Celebrating the culture of York and North Yorkshire.
Includes: - festivals and events; expanding and developing the cultural audience and product, and packaging cultural and tourism experiences.
 - Discovering the Outdoors.
Includes: - developing new ways for visitors and residents to discover and explore the outdoors, and developing further the sub regions reputation as a place of excellent cycling opportunities;
 - Developing our creative and cultural businesses.
Includes: - establishing the York and north Yorkshire network of creative hubs/centres;
 - Experience culture in communities.
Includes: - developing a 'passport' to culture and enhancing the volunteering experience in the sub region.

7. This revised strategy will be presented to wider partners and stakeholders at the forthcoming York and North Yorkshire Cultural Partnership conference. This will be held on the 1st October 2009 at the Scarborough Spa.
8. Work continues on various strands of the 2012 agenda to ensure that York and North Yorkshire will make the most from this major cultural and economic opportunity. A more comprehensive report on this will be presented to the next meeting of this Executive. The key success since the last Executive, however, is the successful bid for Dalby Forest to be the host venue for the 2010 Mountain Bike World Cup. This is a major opportunity for the whole of the sub region and the Partnership will play a crucial role in ensuring that the most is made of this event.

Work and Skills Partnership

9. In order to link more closely with the Regional Work and Skills Partnership, it has been proposed to change the name of the former Employment and skills partnership to relate more closely to the regional arrangements and also to avoid confusion with the new Economy and Skills board. It still reports to this executive and thereby to the new board.
10. Chris Metcalfe the sub regional representative on the regional work and skills Board has agreed to become the chair of this partnership.
11. The partnership first met in June and agreed the following priorities

SRIP Transformational Theme: Attracting and developing knowledgeable and creative people by

- Raising aspirations
- Increasing the scale and impact of Higher Education
- Sustaining the high level knowledge base for competitiveness
- Engaging employers in renewing skills
- Connecting people to jobs

Priorities to raise our game

- Raising aspirations of employees and employers in the hospitality, care and food manufacturing sectors (and of potential employees and entrepreneurs)
- Building the knowledge base and higher level skills in tourism and cultural sector
- Securing the impact of skills and employment investment in Scarborough town

Priorities to improve delivery and impact

- Ensuring full take up of national and regional programmes in the sub region, with a particular focus on SMEs (including self-employed), reflecting the nature of the Y & NY economy
- Achieving effective engagement of employers
- Improve alignment between economic issues and 14-19 curriculum planning – both at a strategic level and an operational level.
- Supporting the growth of higher education provision
- Disseminating labour and education market intelligence
- Coordinated engagement with Leeds and Tees Valley city regions
- A holistic approach to the labour market for the wider York area

12. It decided to avoid an overly formal approach and will concentrate on key issues. Its next meeting will be in November. It is considering Yorkshire Forward's regional projects and discussed overall skills issues in June and will

look at inclusion in November. The RDA has offered £15000 to support the work of all these partnerships in the region and it will be used to support work in North Yorkshire as a similar sum is available to support York's skills work. The partnership has a dual role working on behalf of the sub region and also specifically to support the coordination of skills work in north Yorkshire.

Business Support partnership

13. The Business Support Partnership brings together local partners, Business Link Yorkshire and Yorkshire Forward. In July it discussed with Yorkshire Forward its programmes on innovation and the food industry as part of the discussion on the RDA's regional projects. In September it will consider Enterprise and access to finance.
14. The regional Business Support Partnership, chaired by John Yeomans is starting a process of looking at some of the gaps in Business support and this is an area the sub regional partnership has been concerned about especially around tourism, social enterprise and enterprise in disadvantaged communities.

Jonathan French

York & North Yorkshire Partnership Unit

YORK & NORTH YORKSHIRE PARTNERSHIP EXECUTIVE ITEM 9

4 SEPTEMBER 2009

AGENDA FOR ECONOMY AND SKILLS BOARD

Purpose of the report

The first meeting of the economy and Skills Board will be on 19 October with John Watson, deputy leader of the County Council in the chair. The leader of the City of York chaired the last meeting of the Development Board.

This report sets out some ideas for the agenda for consideration by the Executive.

Some Issues

The board will need to agree its terms of reference. This will be prepared over the coming month and a draft will be sent to executive members. It needs to set out role in context of new sub regional arrangements and the responsibility to influence the new regional Work and skills Board and Yorkshire Forward and other agencies on economic matters. Generally the role of the Development board which has been agreed fairly recently in the Partnership business case prepared in 2008/09 would be the basis for the terms of reference.

Secondly it has been agreed that an independent chair be sought and we need to agree a procedure for that. The executive views on that and the type of person would be helpful.

It is proposed however that for the meeting these process issues are dealt with at the end ensuring that a discussion on the key economic issues and the tasks ahead is the main agenda item.

Proposed agenda

1. *The economy of York and North Yorkshire* – papers to promote a discussion on the medium and longer term future of the economy of the sub region including background on the major initiatives and policies currently in place and possible emerging issues that might arise in the economic assessment.
2. *Impact of the downturn* – Analysis of short term consequences for the sub region and what measures are in place to address them.
3. *Terms of reference for board and procedures for meetings* – to include setting specific roles for the County of North Yorkshire e.g. geographic programme
4. *Appointment of Independent Chair*
5. *Future workplan* - to include economic assessment, input to IRS and Regional partnerships, reports on business support, culture and skills, EU and other funding and North Yorkshire geographic programme.

The Executive is asked to consider the draft agenda and the issues raised.

Jonathan French
York and North Yorkshire Partnership Unit